#### Partners Healthcare System, Inc.

STRATEGIC ENERGY MASTER PLAN



#### **Strategic Energy Master Plan Goals**

CDM JACOBS

25% or Greater Energy Consumption Reduction

Increase renewable/ sustainable energy sources

Increase Use of Combined Heat and Power

Develop 10year capital outlay plan

#### **Major Project Task Items**

CDM JACOBS

Facility Energy Benchmarking

Facility Central
Plant
Infrastructure
Assessment

Assessment of Facility Energy Conservation Opportunities

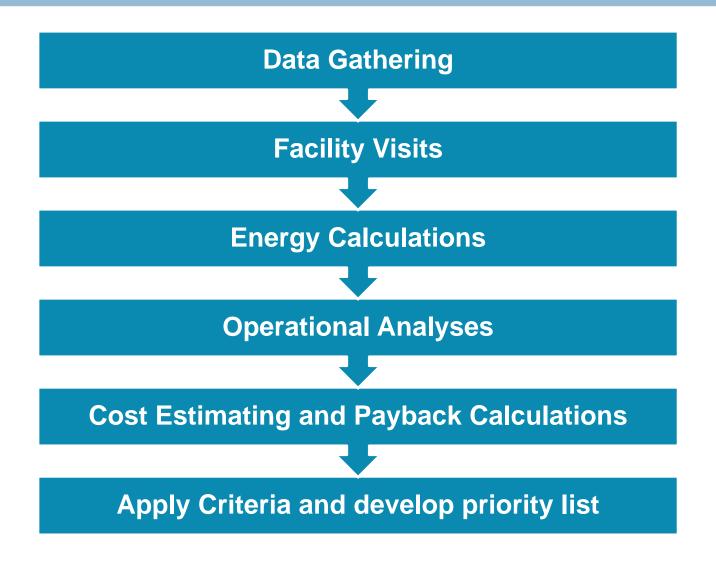
Energy Source Reliability Assessment Assessment of Regulations, Zoning and Legal Issues

Identification of Financial Incentives

Cost/Benefit Analysis of Renewable Technologies

#### **Project Methodology**





## FACILITY ENERGY BENCHMARKING

#### **Facility Energy Benchmarking**



- Modeled In Patient Acute Care Facility Boston: DOE 2.1
  - Benchmark Electricity: 100,300 BTU /SF/YR
  - Benchmark Thermal Use: 150,390 BTU/SF/YR
  - Benchmark Total Use: 250,690 BTU/SF /YR

This model assumes most lighting has been retrofitted to more efficient lamps and ballasts and higher efficiency chillers have been installed, which is true for most PHS facilities.



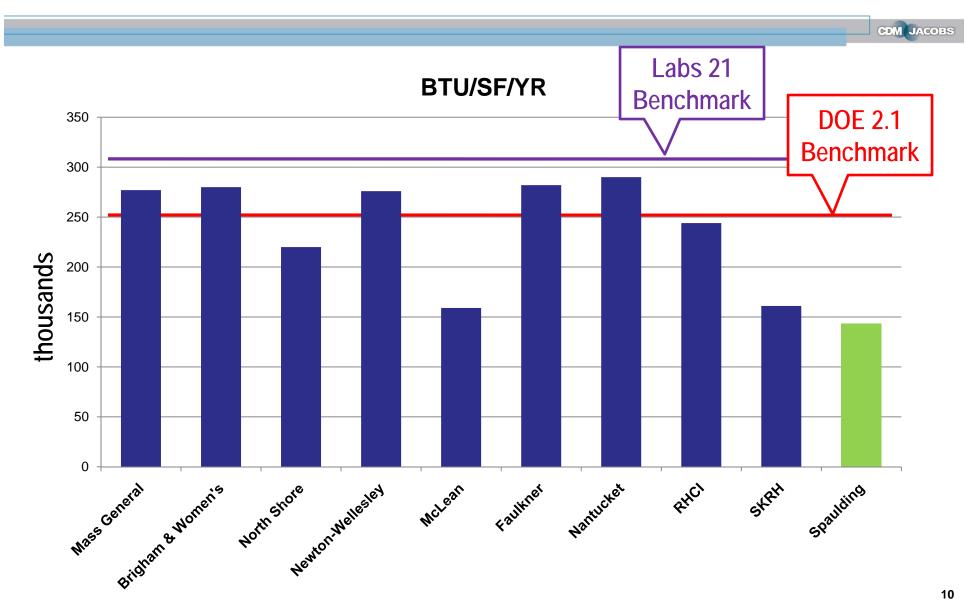
#### **Facility Energy Benchmarking**



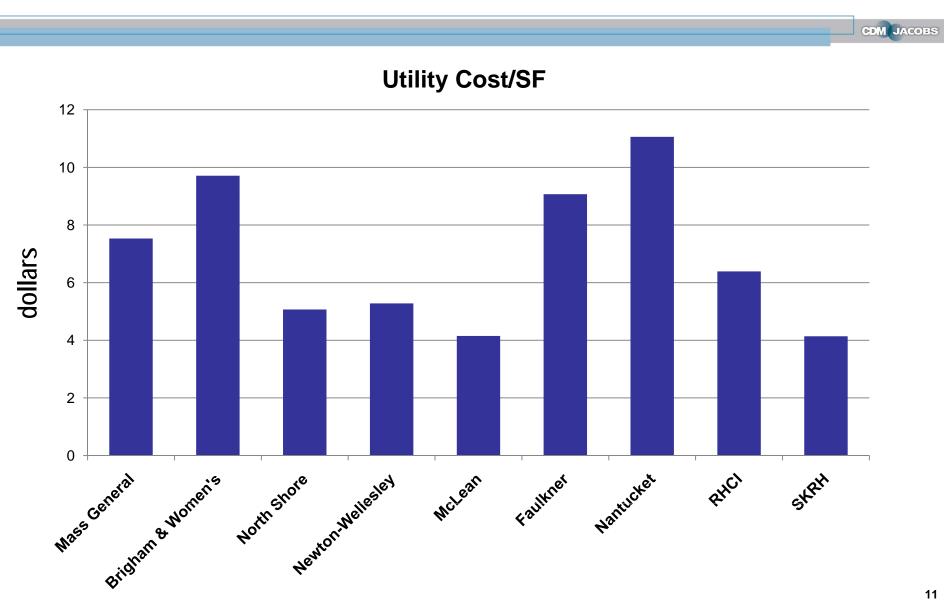
- DOE Commercial Building Energy Consumption Survey
  - Healthcare Inpatient Facilities: 249,200 BTU/SF/YEAR
  - Healthcare Outpatient Facilities: 94,600 BTU/SF/YEAR
  - Office Spaces: 92,900 BTU/SF/YEAR
- Labs 21
  - Chemical/Biological Labs –
     Northeast: 320,000-420,000
     BTU/SF/Year



#### PHS Facility Comparison of BTU/SF/Year



#### **PHS Facility Comparison of Utility Cost/SF**

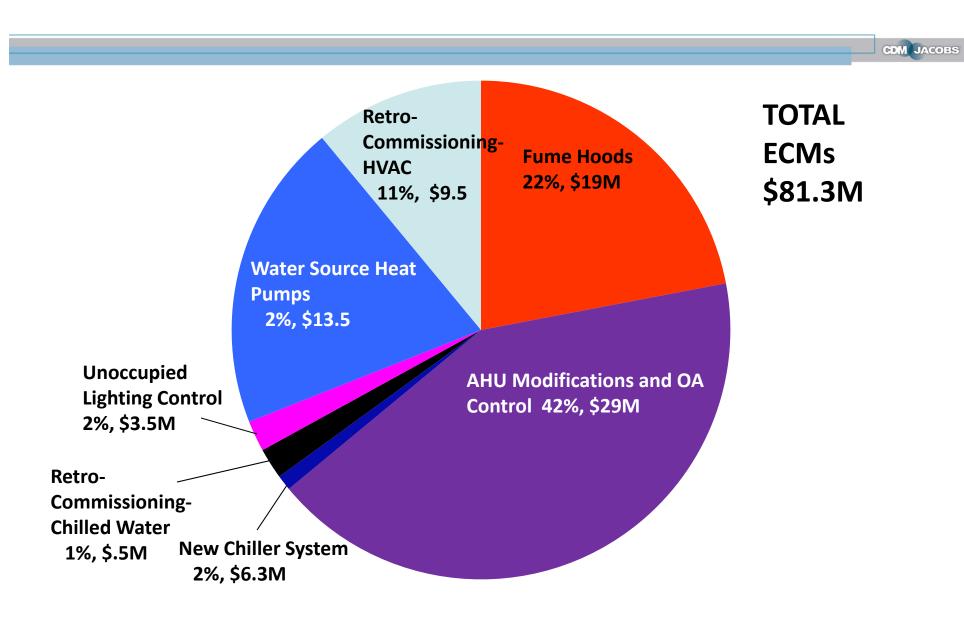


### **Summary of ECM Projects by Facility**

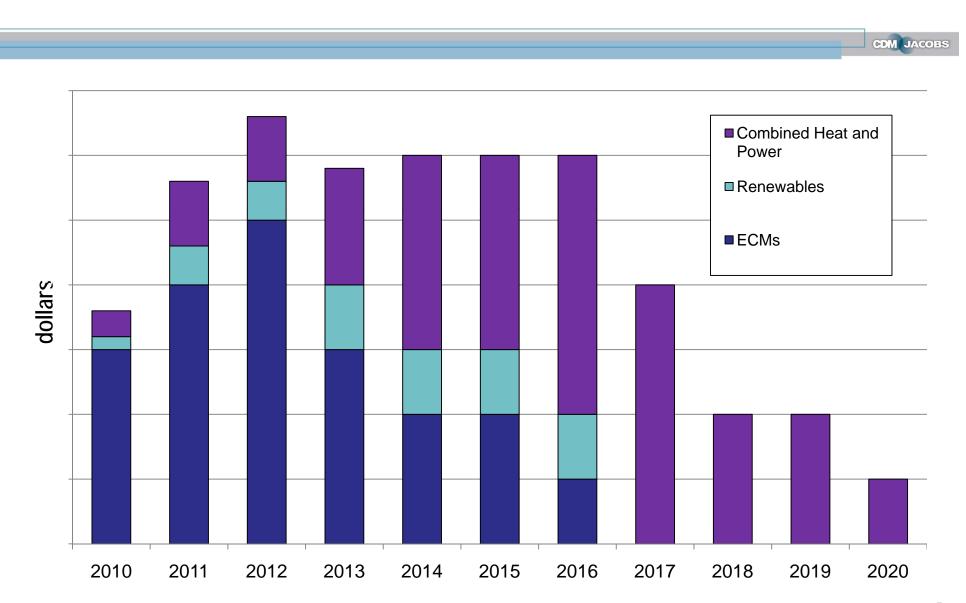
CENT	JACOBS
C. P. W.	

	Fume Hood Projects	Retro- Commissioning (HVAC Systems)	Water Source Heat Pumps	Retro- Commissioning (Chilled Water)	Unoc Lighting Control	New Chiller System	AHU Modifications	Heat Recov/ OA control
MGH	✓	✓	✓	✓	✓		✓	✓
BWH	$\checkmark$	✓		✓	$\checkmark$		✓	✓
NSMC		✓	✓	✓	✓		✓	✓
NWH		✓	✓	✓	✓		$\checkmark$	✓
RHCI		✓	✓	✓	✓	✓	✓	✓
SKRH		✓	✓	✓	✓		✓	✓
MH	✓	✓	✓	✓	✓	✓	✓	✓
NH		✓	✓		✓	✓	✓	✓
FH		✓	✓	✓	✓	✓	✓	✓

#### 26% Energy Reduction for Facilities Analyzed

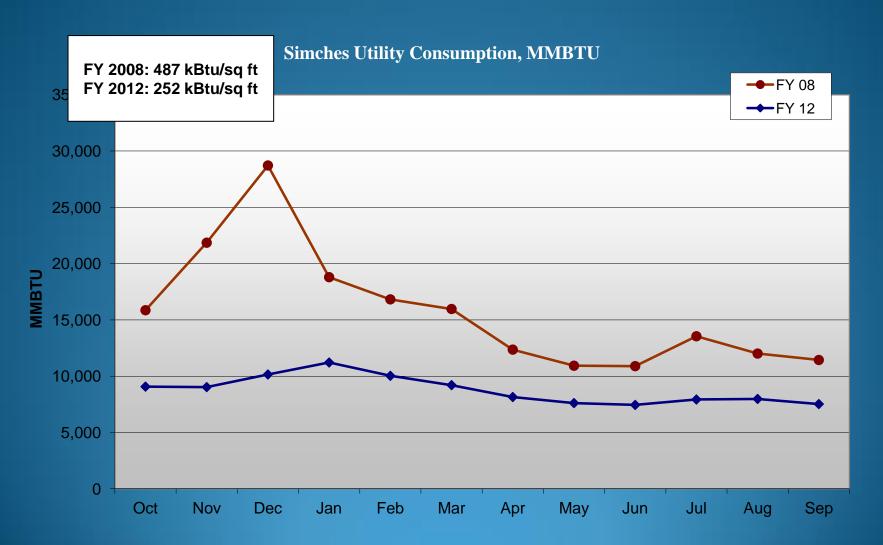


#### **Capital Spending Projection Through 2010**

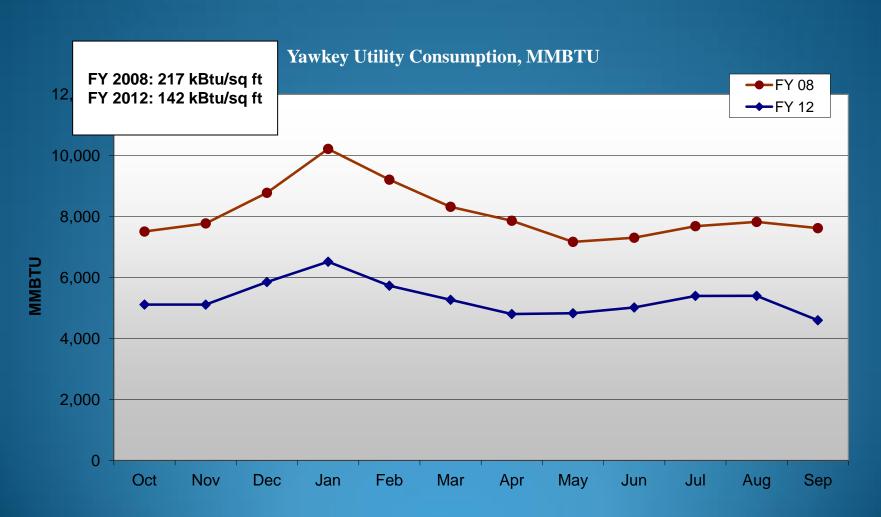


	Α	В	С	D	Е	F	G	Н	1		
1			-								
2											
3											
4		2011									
5							Propose annua	l investment by t	he hospital		
				Projected annual total		Propose capital	Dramaca canital	Propose	·		
			projected savings from	savings from current combine with	Total savings accumulate	investment by PHS not including	Propose capital reinvestment from hospital	hospital MV&M investment as part of			
6	Hospital	PHS SEMP ECM*	current investment *	previous years*	from 2011 to current year*	Hospital re- investment*	capital/operating budget	operating budget	Total hospital investment		
7	MGH	\$3,641,663	\$1,342,397	\$0	\$0	\$3,641,663	\$0	\$150,000	\$150,000		
8	BWH	\$2,479,788	\$2,120,890	\$0	\$0	\$2,479,788	\$0	\$75,000	\$75,000		
9	NSMC/UH	\$813,351	\$241,267	\$0	\$0	\$813,351	\$0	\$75,000	\$75,000		
10	NWH	\$608,897	\$240,727	\$0	\$0	\$608,897	\$0	\$75,000	\$75,000		
11	FH	\$593,069	\$153,106	\$0	\$0	\$593,069	\$0	\$75,000	\$75,000		
12	МН	\$618,135	\$156,042	\$0	\$0	\$618,135	\$0	\$75,000	\$75,000		
13	NCH	\$292,696	\$67,480	\$0	\$0	\$292,696	\$0	\$0	\$0		
14	RHCI	\$569,201	\$91,214	\$0	\$0	\$569,201	\$0	\$0	\$0		
	SKRH	\$784,460	\$167,874	\$0	\$0	\$784,460	\$0	\$0	\$0		
16	Total	\$10,401,260	\$4,580,997	\$0	\$0	\$10,401,260	\$0	\$525,000	\$525,000		
17											
18	* Based on Dece	mber 2009 PHS	Strategic Energy	y Master Plan S	study - Today \$.						
19	**Based on Dece	mber 2009 PHS	Strategic Energy	y Master Plan S	Study with Esca	alation 3% per yea	ar.				
20	*** Total 5 years Investment by PHS - 2011 to 2015										
21	MV&M = Continuous Measurement ,Verification and Maintaining										
22	Propose hospital MV&M investment as part of operating budget is based on avg. salary; \$225(3 mid level engineer), \$150K( 2 mid level engineer), \$										

### Simches



# Yawkey Building



## Cox Building

